

### **Process and Aims**

The main body of this School Development Plan will run from the beginning of the Autumn Term 2023 until the beginning of the Autumn term 2024. The School Development Plan links with the School Self Evaluation.

The purpose of this School Development Plan is to review and evaluate the work of the school, and so drive the key areas for school improvement over the coming year. Priorities are directed to raising achievement and embedding high standards in teaching and learning, supported by the effective use of the school budget.

## **School Self Review and Evaluation**

The outcomes of the school's self-evaluation and review are key in identifying the priorities for future development and support the school's priorities for improvement. The self-review and evaluation process at this school include the following:-

- Monitoring of teaching and learning
- Peer to Peer school reviews
- LA School Improvement visits from consultant and advisor
- Pupil tracking and the school's assessment procedures
- Regular parent consultations
- National priorities and initiatives
- Feedback/questionnaires from staff, parents, governors and children

Monitoring of the School's Development Plan

The School Development Plan, together with targets agreed through practitioner's appraisal cycle, will be monitored by the school's leadership team. It is also agreed and ratified by Governors

## Aims of the School Development Plan

- To continue to raise standards of teaching and learning
- To set realistic objectives for our children and the school to raise achievement for all
- To focus on key priorities that will support the wellbeing and development of our children
- To provide appropriate experiences and exploration to enable children to learn through a meaningful and play based environment
- To provide staff with appropriate resources and training to enable them to develop and build on their current practice and therefore teach more effectively
- To provide staff with opportunities to share ideas and good practice, particularly within the context of the Federation
- To provide good quality equipment, resources and experiences throughout the school ensuring quality and appropriate provision for all children and their individual development

## **Best Value Statement**

All aspects of development are underpinned by principles of Best Value. We analyse all services purchased by the school in relation to the needs of all the pupils, the needs of the staff and the school community. We ensure that the school provides good value for money in terms of the children's needs and school development.

## Key Priorities for Nell Gwynn Nursery School Autumn 2023 – Autumn 2024

The Key Priorities set out in the School Development Plan are linked to the School Evaluation Form (SEF) and framed within the Ofsted Framework

Ofsted Framework	2023 - 2024
1.Quality of Education	1.1 Ensure full regard is given to children's emotional well-being
	1.2 Ensure all teaching staff continue to be conversant with the new Framework and Curriculum so that they can make secure judgements on whether a child is on track and identify where a child needs additional support.
	1.3 Ensure all staff are differentiating the curriculum according to each child's needs.
	1.4 Ensure that staff make the most of all interactions with children to consolidate and secure what children know and can remember
	1.5 Staff to continue to use Quality interactions, Makaton and extending vocabulary to maximise communication and language development.
	1.6 Ensure that a love of stories and the development of reading is at the core of our offer to children
	1.7 Continue to provide and refine opportunities for families/carers to learn about strategies to develop early reading skills
	1.8 Review practice and provision to ensure all early mark making and writing opportunities are employed to maximise progress in this area of the curriculum.
	1.9 Provide opportunities for children to explore, recognise and create patterns as the foundation for early mathematical learning.
	1.10 Examine practice and introduce further opportunities for children to hypothesise, experiment, observe and report on the world about them.
	1.11 To promote good oral health through stories, songs, and discussions. Children should be encouraged to look at their teeth in the mirror and brushing techniques explored with props and puppets.

	1.12 Continue to monitor and refine the use of language within the school to ensure the extinction of gender stereotypical language and commentary.
2.Behaviour and Attitudes	2.1 Continue to develop emotional coaching within the school to ensure staff and children develop the understanding and vocabulary to manage their emotions.
	2.2 To promote positive behaviour guidelines for children to understand and follow.
3.Personal Development	3.1 Staff to use all opportunities to work with families to encourage good attendance and time keeping
	3.2 Staff to continue to support children through emotional coaching to identify and manage their emotions
	3.3 Staff to consistently exploit opportunities to draw children into learning with precision
4. Leadership and Management	4.1 Continue to work towards bringing the school and federation back into a balanced budget.
	4.2 Continue to develop leadership across the federation and within the school
	4.3 Continue to develop research led initiatives within school and across the federation to drive forward improvements
	4.4 Continue to drive forward initiatives to improve the emotional, physical and mental health of children, families and staff

## DETAILS

Action	Lead Staff	Time scale	Resources Implication	Success Criteria	Monitoring arrangements	Impact and Evaluation
1.1 Ensure full regard is given	Leadership	Ongoing	Training	Children scoring well	Learning walks	The training on
to children's emotional well-	and staff		delivered by	against Leuven scales and	Appraisals	emotion coaching
being			leadership during	birth to 5 matters	Detailed	and emotional
			insets		observation sheet	regulation has been
				Children's emotional		informative for staff
				wellbeing supported		and they are
				effectively by teaching staff		putting appropriate
						strategies into
						practice.
<ul> <li>Safeguarding training</li> <li>Head of School witne</li> <li>Morning meetings pr</li> </ul>	oaching is visible regard to settling g renewed during essed emotional o rovide opportunit staff wellbeing in	e for parents/ g procedures a g September I coaching durin ties for discus recognition t	carers to see on arriv and the importance NSET with Catherine ng observations on t ssions regarding child	val of not rushing this process Rushforth	nt on wellbeing for s	taff circulated
			Incot training	The current framework and	Learning walks	Staff continue to
1.2 Ensure all staff are	EHT and Head	Ongoing	Inset training	The current framework and	Learning waiks	Stan continue to
1.2 Ensure all staff are conversant with the current	EHT and Head of School	Ongoing	Discussion time	curriculum continues to be		familiarise

so that they can make secure judgements on whether a child is on track and identify where a child needs additional support.			Moderation sessions within the school and in the company of the Early Years Consultant		Examination of detailed learning observations Discussions with staff Use of moderation materials for two	the current framework and they have found the moderation materials helpful in looking at whether children are 'OT' or 'NOT'.
					and three to four year olds	
<ul> <li>Decision that tea</li> <li>Assessment syst</li> <li>Continued availa</li> <li>Staff are using a</li> <li>Staff have partice</li> </ul>	achers will have o ems are appropria ibility of personal simplified and ad ipated in discussio	versight of 2- ate to framev ised Birth – 5 apted detaile ons using mo	Year-Old checks vork and cohort	ation of On track/Not on tracl asier for staff to link ranges to od' in all areas		
1.3 Ensure all staff are differentiating the curriculum according to each child's needs.	Leadership All teaching staff	Ongoing	Time for learning walks	School is successfully differentiating the curriculum according to each child's needs	Learning walks Learning Journey record	Staff continue to work with parents/carers to differentiate the curriculum according to the needs of their children.
	•	•	has been devised and omote children's lear	l shared ning and development throug	;h our curriculum	

- Ofsted undertook learning walks during the two day graded inspection and observed that the curriculum was supporting children's overall development
- EHCP to feed into curriculum planning specific to that child
- SEND children have sensory profiles which feature information about their particular sensory needs.
- Sensory provision in use
- Assessment and observation systems continue to evolve to reflect the current curriculum and framework

1.4 Ensure that staff make	All staff	Ongoing	Staff meeting	Staff have a good grasp of	Learning walks,	Staff continue to be
the most of all interactions		0 0	discussions	children's levels of	Detailed	reflective in their
with children to consolidate			Training sessions	understanding and their	observation	interactions with
and secure what children				ability to recall information	sheets	children, discussing
know and can remember						with colleagues
						what they know of
						individual children.

- Key people have good knowledge of their key children and understand what motivates them to learn as well as areas of development they need support in.
- Staff meetings have proved helpful in discussing how quality interactions make all the difference to children's ability to learn key concepts
- Ofsted observed a range of high-quality interactions throughout the inspection period
- Staff are due to attend staff training on the 1<sup>st</sup> November focused on high-quality interactions with children

1.5 Staff to continue to use	All staff	Ongoing	Staff meeting	Staff frequently use	Observations	Staff continue to
quality interactions,			Training sessions	Makaton signs during free-	Learning walks	use a whole
Makaton and extending			Makaton	flow as well group/story-		communication
vocabulary to maximise			booklets	times		approach to ensure
communication and						that children have
language development.						every opportunity
						to progress in their
						receptive and
						expressive
						language.
						language.

- Makaton signing by SALTs on YouTube shared with staff
- Makaton booklets circulated
- Staff observed using Makaton signing during story/group times
- Some reminders of Makaton signs shared during morning meetings

1.6 Ensure that a love of stories and the development of reading is at the core of our offer to children	All staff	Ongoing	Core books are relevant Enhanced library	Children exhibit a love of reading through their actions, behaviour and language.	Learning walks, staff observations, reading with children	Staff continue to promote a love of stories through the curriculum on offer. Good engagement with parents and carers in regards to early reading.
<ul> <li>Special events such as</li> <li>Cosy book areas featu</li> <li>Parents/Carers came</li> </ul>	ced into classroor "active story" for s 'World Book Da- iring core stories, in to school to re om Peckham Libra need a lot of inpu	ms at an appr younger and y' and 'Nation children ence ad stories in t ary to read sto t on the appr	opriate time those children adjus al Storytelling Week ouraged to borrow b heir home language ories and provide a s opriate care of book	election of library books s	ead when available	
1.7 Continue to provide and refine opportunities for families/carers to learn about strategies to develop early reading skills	All staff	Ongoing	Time to engage parents	Parents/carers able to support their child's early reading development in partnership with school	Feedback from parents/carers	Parents/carers staying to read to their children on Wednesdays and

<ul> <li>Progress</li> <li>Parents/Carers contin</li> <li>Library provision has</li> <li>Booktrust packs giver</li> <li>Reading basket availa</li> <li>Parents/Carers came</li> </ul>	been further enh out to families ble in the recept	nanced ion area		pproaches in school setting	Parents willing to read in their home languages	Fridays has been impactful
1.8 Review practice and provision to ensure all early mark making and writing opportunities are employed to maximise progress in this area of the curriculum.	Leadership All staff	Ongoing	Leadership time and time before and after session	Children on track regarding early mark making	Detailed observation sheet Staff appraisal Leadership Observations	Children have been highly motivated in their emergent writing and drawing, using a range of tools and surfaces for mark- making.
Opportunities for per	l drawing sample manent and non	es are consiste -permanent n	nark-making have be	f for further examination en extended rtunities during the course of t	heir inspection	
1.9 Provide opportunities for children to explore, recognise and create patterns as the foundation for early mathematical learning.	Leadership Staff	Ongoing	Time for training in respect to early maths. Cross federation working	Children to become confident in making patterns and seeing connections.	Leadership observations	Staff found the series of training sessions on early maths to be highly informative and applied what they had learnt to their

				Children on track in regards to Mathematical Development.		practice, for instance the importance of children subitising
ECT observed using m	ess of providing c nathematical lang served staff mode atical board gam	ppen ended re guage across o elling mathem es with childro	sources to promote observations atical language whil en during quieter pe	mathematical learning e children were engaged in pra riods of time	ctical tasks	
1.10 Examine practice and introduce further opportunities for children to hypothesise, experiment, observe and report on the world about them.	Leadership Staff	Ongoing	Time for cross federation working	Children on track regarding Understanding World Children expanding knowledge and experience of the world around them	Learning Walks Detailed observations	Children continue to keenly explore the outdoor classroom and have an avid interest in growing, minibeasts and pond life
<ul> <li>Progress</li> <li>School achieved Silve</li> <li>Pond continues to be</li> <li>Staff have been creat</li> <li>Children have enjoyee</li> <li>Relied more on natur</li> <li>Cooking resumed to I</li> <li>Children have been m</li> <li>Children grew sunflow</li> </ul>	an area of fascin ing information bo d information bo al and found obje ook at change pr naking own playd	ation for child books with chi oks about nat ects rather tha ocesses. ough again, th	lren. Idren ure and life cycles an bought ney know what they	need to make playdough. I in the kitchen.		
1.10 To promote good oral health through stories,	Leadership and staff	Ongoing	Visits from professionals	Children to experience good oral health and	Leadership observations	Information to promote good oral

songs, and discussions.			related to oral	parents/carers to become		health available on
Children should be			health and	more informed on oral		school website.
encouraged to look at their			training for staff	health for under fives		
teeth in the mirror and						
brushing techniques						
explored with props and						
puppets.						
Progress						
• Disquesions with ser	onto lograra raza	unding children	a aral baalth which w	use actioned through visiting	the dentist	
	-	-		vas actioned through visiting		
Discussions with part				es on teeth		
Oral health concerns     Chaff leading engine			S			
Staff leading session:	s with pretend t	oothbrushes				
1.12 Continue to monitor	All staff	Ongoing	Training for staff	Gendered language	Monitoring	Staff attended a
and refine the use of		0.180.1.8		extinguished.	Ongoing training	very informative
language within the school						training session
to ensure the extinction of						which focused on
gender stereotypical						how to challenge
						gender
language and commentary.						stereotyping in the
						early years.
Progress	•	•				
<ul> <li>Staff attended a very</li> </ul>	informative tra	ining session v	vhich focused on hov	v to challenge gender stereot	yping in the early years	S
<ul> <li>Ongoing discussions</li> </ul>		-				
<ul> <li>Information on webs</li> </ul>	ites and display	s in school as t	o how we should all	be tackling this issue		
				ing and promote challenge		
			0	0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
2.Behaviour and Attitudes						

2.1 Continue to develop	All staff and	Ongoing	Ongoing training	Staff using Emotional	Observations	Staff have found
emotional coaching within	children		and discussions	Coaching Techniques to	Learning Walks	training on
the school to ensure				help children manage their		emotional
children develop the				behaviour and emotions		regulation useful
understanding and						within their day to
vocabulary to manage their						day practice.
emotions						

Progress

- Staff have found training on emotional regulation useful within their day to day practice
- Behaviour regulation Policy adhered to
- CAHMS referrals made where necessary
- Staff using visual supports to manage children's emotions
- Stories and props used to explore emotions. Teddy bears and toys used as tools to develop children's emotional literacy

2.2 To promote positive	All staff	Ongoing	Further	Behaviour policy accessible	Observations	Training on
behaviour guidelines for			opportunities to	Behaviour guidelines	Staff consultations	emotional coaching
children to understand and			discuss how we	accessible	and supervision	and behaviour has
follow.			support		Meetings with	benefitted staff and
			children's		parents/carers to	helped to inform
			development and		share behavioural	practice.
			address		strategies	
			challenging		EP consultations	
			behaviours such			
			as biting and			
			hitting.			

- Behaviour guidelines shared with staff
- Children benefit from a consistent approach from all staff
- Parents/carers have found it useful to identify strategies to promote positive behaviour through discussions with staff and EP

3.1 Staff to use all	All staff	Ongoing	Staff time	Achieve a good level of	Wonde and	Children's
opportunities to work with families to encourage good attendance and timekeeping	including administrative staff		Discussions with families regarding their circumstances	attendance	Studybugs LAC attendance monitoring Welfare telephone calls	attendance levels are generally good but timekeeping remains an ongoing issue due to families having longer journeys in and prioritising primary school drop off and collection.
<ul> <li>Safeguarding Design attendance</li> </ul>	ated Lead continu	es to work w	·	s where attendance is case sp	ecific to remove barr	iers to poor
<ul><li>EHT and Head of Sch</li><li>Attending meetings</li></ul>			ound the school mee ble families	tings		
• Full time place offere	ed to particularly v	ulnerable ch	ildren (e.g CP/LAC), a	s a protective measure		
4. Leadership and Managem	ent					
	EHT	Autumn 1 and	Work on budgets	School operating within its budget	Financial records and returns	Nell Gwynn is in consultation to

• Nell Gwynn is in consultation to hard federate with The River Peck Federation with a view towards financial stability. Consultation concludes at the end of October.

- EHT has regular meetings with the Local Authority regarding the finances of the nursery schools.
- School has been successfully operating with a small team of staff who fulfil multiple roles.
- Limited spend on resources and staff thinking creatively about repurposing and repairing in order to save money.
- LA has risk assessed the school as 'green'.

4.2 Continue to develop	EHT	Ongoing	Cover time and	Capacity building in area of	Performance	Staff developed to
leadership across the federation and within the school			training	Leadership achieved	Management	increase leadership capability. Experienced Class Teacher in
						mentoring role ECT is progressing well.
		, .	•	ip as well as provide staff CPD tion to the benefit of staff team	I	

• Ofsted deemed leadership and management at Nell Gwynn to be 'good'.

	1				1	
4.3 Continue to develop	EHT	Autumn 1	Cover time	Children benefiting from	Liaison with	Nell Gwynn staff
research led initiatives	HoS	Ongoing		the outcomes of the	Project CEO	have been excited
within the school and across	All staff			research	Learning Walks	to be involved in
the federation to drive					Observations	this ground
forward improvements						breaking piece of
						research where a
						computer game
						could become a
						diagnostic tool for
						ADHD and ASD.

- Nell Gwynn participated in the NHS approved Brightlobe Project and the SENCo has been invited to become part of a working group
- Nell Gwynn has been asked to participate again this academic year

• Parents/Carers have taken an active interest in the project

4.4 Continue to drive	Leadership	Autumn1	Staff meetings	Children score well on	Learning Walks	Staff have worked
forward initiatives to		ongoing	and staff training	Leuven scales	Learning Journeys	hard to support
improve the emotional,					Observations	children and
physical and mental health						families as they are
of children, families and						facing so many
staff						challenges and
						complexities within
						their lives.

- We continue to liaise with outside professionals and attend CP, LAC, CIN, TAF and TAC meetings (FEH).
- We continue to liaise with the Children's Centre regarding vulnerable children and families, making places available within our nursery.
- We continue to liaise with primary schools in relation to safeguarding and transition.
- Information available on our websites and flyers available to parents on workshops, trainings and services.
- Leadership continue to devote considerable time to staff wellbeing, and in most cases, managed long term sickness.
- Emotional wellbeing training focused on staff and children, plus accompanying information and display work.
- Signposting families, providing food through Fareshare and making referrals to food banks, Little Village, etc.
- Staff can make an appointment on a Wed to speak with EHT or HoS to have a supportive, confidential meeting.
- 'Safe Space' available to parents/carers who may need to access it.